INTERVIEW QUESTIONS MASTER LIST

CHALLENGES

1. What are the top three challenges you see for this project?
    a. What challenges do you see on this project from a construction point of view?
    b. What challenges do you see from our point of view?

2. Will you be utilizing subcontractors on this project? If so, how are they selected - best price, quality of work, past experience, etc.?
    a. Do they manage their own work or is their work managed by you?
    b. Do you work off the same Garney project schedule or do they have their own schedule?

3. What do you think will be the major challenges of managing this project?

4. How would you prioritize those challenges?

5. What are the team's biggest challenges during the preconstruction period on a project of this nature?

6. What are the team's biggest challenges during the construction period on a project of this nature?

7. Discuss your involvement/challenges you foresee during the preconstruction phase of the project; and how you propose working with the designer during this process?

8. Describe the most complex project you have managed from start to finish.

9. What is the biggest challenge/problem you have encountered on a D-B (CMGC or CMAR) project?

COMMUNICATION

10. What type of communication do you intend to use to keep us updated?

11. How do you intend to communicate with the public on this project?

12. How do you typically communicate with the owner on your projects?

RISK & CONTINGENCY

13. How do you plan to manage risk on this project?

14. What is your approach to contingency on this project? How much should the owner hold? How do you manage contingency?

15. What is your approach to identifying and managing risk?

INTERVIEW QUESTIONS MASTER LIST

CHANGE – DISPUTE – PROBLEM RESOLUTION

16. How do you adjust for unexpected factors/conditions such as weather, injury or illness?

17. We will be working together for X years - what if the relationship between your Project Manager/Construction Team has a personality conflict or dispute - how do we remedy this?

18. How will disputes be handled? Has your firm been involved in any contractual or legal disputes and if so, how were they resolved?

19. How are complaints or differences of opinion typically resolved?
    a. How are public complaints managed?

20. What change management processes have you used to ensure that change is introduced properly?

21. No set of drawings are expected to be perfect – how will we handle changes?

COMMITMENT

22. Where does this project fit into your list of priorities?

23. Describe your workload conflicts? What is the commitment of your project team?

24. Who on your team is planning to relocate to Colorado for this project?

SAFETY

25. With your construction activities how do you plan on keeping your worksite safe for your employees and the potential hazards for our staff and community?

26. How can Garney ensure the safety of the travelling public through this jobsite?

BUDGET

27. How can you help us stay within budget?

28. What is your understanding of this project - what is the project scope and why is the project being built?

29. When do we set the GMP? How do I know it will carry out through the entire project? What happens if the actual cost exceeds that, therefore exceeding agreed upon costs?

30. How are you going to spend our money? How do I know I'm getting the best value?

31. What techniques do you use to work through difficult budget and constructions issues?

32. Describe your approach to reaching the GMP with the client.

INTERVIEW QUESTIONS MASTER LIST

SCHEDULE

33. What commitment can you make to meet the project schedule?
34. How will you keep me informed about the construction schedule?
35. How do you plan to accelerate this construction schedule?
36. What tools and processes do you employ to keep a project on schedule?

QUALITY

37. Describe your Quality Assurance plan and how you plan to minimize the punch list.
38. How does your company assure quality workmanship during construction?
39. How will you ensure quality for a 75- or 100-yr lifecycle?

TRAFFIC

40. How do you plan to manage MOT on this project?
41. What is most challenging traffic phasing project you have experience with?

MISC.

42. Describe the pieces of work that you have a reasonable chance to self-perform.
43. Describe your understanding of the project.
44. What specific training have you had that would be relevant to this job/role?
45. How would you prioritize the needs of this project?
46. Have you looked at your approach to site access and staging?
47. What is your top innovation on this project?

PROJECT CLOSE OUT

48. How does the company maintain good customer relationships throughout construction and the warranty period?
49. What is commissioning to you and why is it important?

INTERVIEW QUESTIONS MASTER LIST

50. What assurances will you give me that this team will be on this project through the post construction phase?

WHY SHOULD WE PICK YOU?

51. How will you measure success on this project?

52. What were some previous lessons learned on your previous projects similar in scope?

53. What can you offer that other contractors can't (or won't) to help maximize the end use of the facility?

54. How are you going to measure success for all parties associated with this project?

55. How do you manage the self-performed work to ensure the owner gets maximum value?

56. What makes Garney uniquely qualified to do this type of work?

57. What does Garney offer that your competition doesn't?

58. In your opinion, what is your company's greatest strength?
    a. Weakness?

59. Why should we award your team this project?

Denver Water, Hillcrest Reservoir Tank and Pump Station (CMAR), Denver, CO - September 4, 2014

1. How will you manage conflict?
2. Site examples where you saved Owners money on past CMAR projects.
3. Explain the tangible benefit of using CMAR as our delivery method.
4. Why do you feel your firm is the best for this project?
5. What means/methods/tactics do you think make a successful project?
6. Have you put thought into noise control, traffic control, and the many truckloads that will be coming into this residential area project?

City of Gastonia, NC WTP (CMAR) - March 21, 2014

1. Garney is qualified to do this project without Pinnix – why bring them on your team?
2. Explain how Pinnix will be involved in relation to budget.
3. Are your superintendents qualified from a CMAR aspect?
4. Have you ever had conflict with Owners and/or Engineers? How did you handle conflicts, especially concerning conflicts mid-project.
5. In ONE word, describe why the City should select Garney.
6. What did you notice in the site tour?
7. What concerns do you have about the existing plant?

INTERVIEW QUESTIONS MASTER LIST

8. How will you prequalify membrane suppliers?
9. Prior to the interview, the City issued a contract. Provide your feedback.

Lee County, FL Green Meadows WTP (CMAR) - February 21, 2014

1. Provide more details about Redicheck.
2. How will Lee Co. be involved in Redicheck?
3. Is Redicheck proprietary?
4. Provide more details about RO & ION and lessons learned.
5. How will you maximize local DBE with regard to specialized subs/suppliers? Where's the balance?
6. Explain how you plan to utilize different subcontractors for the same discipline.
7. What is the best way to avoid conflict?
8. How would Lee Co. be involved in the direct owner purchase?
9. As this is a big project, how will you manage and keep control?

Town of Longboat Key, FL Subaqueous Force Main (Design-Build) - December 10, 2014

1. It was mentioned the Mears Mud Recovery System (MRS) system reduces PSI. What is typical PSI and how much would Mears' MRS reduce typical PSI?
2. Discuss more about your capabilities / experience with long crossings.
3. Will the intersection preclude a pipe material?
4. What is the suggested bore diameter?
5. Categorize risk with pipe materials. Would the risk with materials be failure-risk or cost-risk?
6. The drill rig mentioned in the proposal is located in Australia. How will you get it here and will that be an issue?
7. Does Mears own their own drill pipe?
8. Discuss the preliminary investigation with depth.
9. What would push the Town to an intermediate pull point? What would be involved with the intermediate pull point?
10. With the cost model discussed in the proposal, explain the role during the feasibility stage. When would the GMP be developed?
11. The Town intends to pursue SRF funding. What experience does the team have with SRF funding?
12. What's the theory behind using a conductor casing?

Beaufort Jasper Water & Sewer Authority, SC Hardeeville Water Reclamation Facility Expansion (CMAR) - February 13, 2015

1. In terms of start-up, what have you provided for other customers in terms of training?
2. Share your thoughts about meeting the 26-month schedule.
3. Discuss the price proposal in more detail and explain your fixed general conditions.
4. Share about your past experience with HDR and other Engineers during preconstruction, and how you might resolve conflicts if you don't agree with their design.
5. What do you anticipate to self-perform?
6. Share more details about your preconstruction plan and who will be attending preconstruction meetings.
7. Where is your estimating team located and do you have any local estimators?
8. Will Matt (PM) and Tom (Super) be on-site full-time?
9. Discuss why your Safety Manager will only be involved 10% during construction.

INTERVIEW QUESTIONS MASTER LIST

10. What's your plan to mitigate material escalation?
11. Share how you saved money on the pumps at Center Street WWTP.
12. HDR is planning to use BIM. Discuss your capabilities with BIM.

Charlotte Water, NC Sugar Creek WWTP (CMAR) - April 6, 2016

1. How many subcontracts do you expect? (This led to the M/WBE discussion).
2. Did your SRF funding projects slow you down?
3. How do we get to 30% review? What all is involved?
4. How do you ensure consistency over manufacturers and materials when you expect so many subcontracts?
5. How did you work with "building standards" for permitting?

Miami-Dade County, Design-Build Services for a 48" Diameter Water Transmission Main for Area N, (Design-Build), February 3, 2016

1. With the right-of-way, clarify immaterial findings.
2. Explain your reasoning to select PCCP, not DIP
3. How will you control site excavation and slide rail shoring?
4. How will you control handling of spoils?
5. Explain HDD - the radius and curvature.
6. With Alternate #7, what is the sequence of the water main and force main?
7. Did the schedule include AC force main installation?
8. Will the site be backfilled every day?
9. Discuss the casing under the railroad.
10. Did you get DOT approval for steel plates?
11. Explain the differences with Alternates #6 vs. #7.
12. Detail utility conflicts along Alternates #6 and #7.
13. How many businesses are along Alternate #7?
14. Will the force main installation along the alternate route require lane closure?
15. What will be the night time duration of work for Alternates #6 and #7?
16. At this time, only Alternate #2 has been approved by DOT. What did DOT say in your preliminary approval for Alternate #7?
17. What is the difference in time between Alternate #6 vs. #7?
18. What are the cost savings? (This question was later retracted as cost can not be discussed during Miami-Dade interview Q&A).
19. Will Alternates #6 and #7 require additional time for permitting?
20. What are the benefits of microtunneling?
21. Will the existing water main along Alternates #6 and #7 need to be relocated?

Mount Pleasant Waterworks, Rifle Range Road Wastewater Treatment Plant Rehabilitation and Expansion, (CMAR), September 8, 2016

1. With your current workload and ongoing projects, how will you dedicate the time and resources to our project?
2. What is your communication plan for preconstruction services?
3. How do you communicate with the community and those affected by the construction?
4. Describe how you will handle dispute resolution?
5. Describe the pros and cons of bidding out all of the work packages and letting the market control price rather than engage self performance from the beginning.

INTERVIEW QUESTIONS MASTER LIST

6. What do you think is our greatest risk on this project?
7. Describe how you will deal with the labor market and limited skilled resources.
8. What is your anticipated crew size for the peak of this project?
9. Describe your lessons learned from our last project.
10. Do you anticipate soils to be an issue on our project?
11. Shared savings, is it a deal killer if not agreeable?
12. Describe a project where you have participated in a similar shared savings arrangement.
13. Explain how you are using Atlantic Electric. Are you concerned that you may not get competitive electrical bids?
14. What do you think about $60 M for a budget for this project?
15. Have you ever had to deal with an Owner taking an off ramp?
16. Why was dewatering not on your critical path?
17. Would you be able to do an "open book" during construction rather than Lump Sum?
18. How would disputes that cannot be resolved at the field level be handled?

North Texas Municipal Water District, Lower Bois d'Arc Creek Reservoir Program, Raw Water Pipeline and Leonard Water Treatment Plant to McKinney No. 4 Treated Water Pipeline (CMAR) - November 30, 2016

1. Would rail service be beneficial on the project, if available?
2. How would the dedicated warranty crew be paid?
3. How do you see Garney's presence in the bidding process? How would it be advantageous to NTMWD?
4. NTMWD has concerns with Fannin County roads and access. How do you provide access and mitigate this concern?
5. The idea of tying into Texoma is imaginative and would be a large regulatory concern. Explain more.
6. What is your procurement plan?
7. Do you see competition opening up to bid?

Johnson County Wastewater, Tomahawk Creek WWTP (CMAR), Leawood, KS - January 12, 2017

1. What do you see as the biggest challenge or risk on this project?
2. On previous CMARs, how have you handled bids on self-performed packages?
3. What do you see the current competitive market to be?
4. Who will you reach out to for pricing on concrete work? Mechanical? (Was asking for specific subs.)
5. Looking at the B&V/HDR budget, how do we make sure we don't have too much contingency at our 30% pricing?
6. How long do you expect to have Lee Blvd closed for the road construction?
7. Do you have an estimated time on how long Lee Blvd will be closed when you raise the flood plain?
8. What projects are your key personnel for this project currently working on?
9. In your proposal you indicate you are confident you can meet the allotted budget, what makes you confident in this?
10. What is the largest alternative delivery your company has completed?
11. On the Metro job in Denver, how much did you self-perform and how did that work?
12. When did you set the final GMP on the Metro Job?
13. Since the GMP at Metro was set at 70%, do you recall your overall contingency level at 70%
14. How will you handle major equipment price increases, escalation between 60% and 90%?

INTERVIEW QUESTIONS MASTER LIST

15. How often is the low bidder not selected when you put out your bid packages?
16. In your proposal one of your VE ideas was to eliminate the Builders Risk Insurance. Can you elaborate on this idea?
17. How is it different working with Garney as a CMAR?
18. Did the animation (video) of the construction match the schedule you provided? If so, would you be building the primary clarifier before the headworks?
19. On your schedule, where do you see the critical path?
20. What makes a CMAR successful and what doesn't?
21. On the Trinity River project you referenced, what was or was there pressure to get to that lower number? Can you site specific examples and who was involved?

City of Tampa, Upper Peninsula Watershed Drainage Improvements (Progressive Design-Build), Tampa, FL - February 27, 2017

1. Tell me how you kickoff public outreach.
2. At what point would you meeting individually with residents?
3. Who's doing roadway design? There's pros and cons to conducting restoration before the project is complete. Please detail how this would benefit the City and what would happen if roads were damaged after restoration and before construction is complete.
4. Talk about how you will cross W. Shore Drive and the MOT plan for that area.
5. Tell us more about the use of a gantry crane.
6. Wat is your strategy to ensure success with the SLBE/WMBE's and how is your process different?
7. What is your bonding capacity?

Kerr Lake Regional Water System, Water Treatment Plant Improvements (Design-Build), Henderson, NC - May 31, 2017 (See proposal archives under Owner name for a list additional questions.)

FORMAL QUESTIONS - Interview #1:

1. Explain using the DAF with Kruger Actiflo.
2. For $11 M, what other system would work besides Actiflo?
3. Is Actiflo going to be the best for O&M?
4. Where do you propose a parking lot on the site layout?
5. Describe ODP on Yankee Lake.
6. Where/how would you store early lead time materials?
7. How do you handle a 60 person conference room with only one septic tank?
8. What are the possibilities of moving VFDs to the same area within the plant?

FORMAL QUESTIONS - Interview #2:

1. Will you establish a base cost for Phase II?
2. Do you look at subcontractor pricing when developing a GMP?
3. Do you have alternatives to Actiflo
4. Will you integrate your design with the new SCADA system?
5. Do you have a percent of cost that is saved for your insurance premiums due to your low EMR?
6. Talk about hiring local subcontractors.
7. When do you think our decision regarding Actiflo needs to be made to meet the SRF schedule?
8. Do you have someone responsible for QA/QC during construction?
9. What percent of your projects have been in North Carolina?

INTERVIEW QUESTIONS MASTER LIST

10. Where is the part that is most critical in bringing new systems online?
11. What could be repurposed at the site?
12. Talk about developing the GMP.
13. How do you set your contingency on a project this large?
14. Talk about materials inventory.
15. Talk about warranty.
16. How soon can we get to the GMP?

City of Tampa, Harbour Island Force Main Improvements (Progressive Design-Build), Tampa, FL – August 18, 2017

1. Is a $25 M budget realistic?
2. Will there be a route evaluation or alternatives proposed?
3. Describe your HDD crossing. Will it be a single drill or multiple drills?
4. You have to cross several railroads – talk about the permitting process.
5. On Maritime Boulevard, did you look at exact placement of the line given the soils and existing utilities? Describe any possible solutions.
6. What other options have you evaluated besides HDD in the channel?
7. What level of confidence do you have in the 520 days in your schedule?
8. Is the budget good in 2018 with respect to design and permitting?
9. Question for Stantec, you have a lot of work with City. How will you allocate your resources?
10. Where will you store materials?

Sabine River Authority, Sabine River Pump Station Project (CMAR), Orange, TX - October 3, 2017

1. What are the two biggest construction risks and how do you plan to address these risks?
2. As it relates to the pump station construction, what are some of your "best practices" that are implemented based on your previous experiences with pump station construction?
3. As it relates to pipeline construction in soil conditions like we have, what are some of your "best practices" that are implemented based on your previous experiences with pipeline construction?
4. During construction, there is the potential for a storm event here or upstream that would require spillway releases which could flood the site. How do you recommend we address this concern?
5. Preconstruction Services Manager and Project Manager: Could you go to the white board/flip chart and please walk us through how you will implement and deliver this project (5-minute time limit)?
6. Please describe your intentions as to self-performance for this project.
7. What actions could be taken if we need to accelerate construction?
8. What are the processes and procedures you will follow as to any design changes after the initiation of construction? Please describe your document control measures to ensure the field crews are working with the latest version of all plan sheets.
9. Describe your actions and plans during the warranty period. Describe any lessons learned from previous projects in this regard.
10. When would you prefer to set the GMP and why?
11. After a few days of sitting idle, Travis mentions to you (Superintendent) that the [pick a piece of equipment] was last used on Monday and its job appears finished and today is Friday. What is your response to Travis?
12. SRA has experienced some security issues based on flooding events over the past 2 years. How will your company handle safety and security issues?

INTERVIEW QUESTIONS MASTER LIST

City of Sarasota, Osprey Avenue Phase IV Project (CMAR), Sarasota, FL – December 7, 2017

1. How do you know when to terminate a bad subcontractor?
2. Elaborate on trenchless methods for this project.
3. Why is Garney the best choice?
4. Garney is not local, how do you deal with this?
5. What scopes of work does Garney subcontract?

City of High Point, Downtown Mixed Use Improvements (CMAR), High Point, NC – January 31, 2018

1. How will this project be staffed and where will it be built out of? How will the project be staffed, what resources are we committing and how will we handle additional needs if required?
2. A couple areas within the site have been identified as being "brown field" site. Do either of you have experience in the area and if so, how was it handled?
3. How will the GMP be developed?
4. The team recognizes that unforeseen conditions will be a big component of this project. How will we work to mitigate / minimize these unknowns?
5. Ground water. Adjacent projects have indicated the possibility of a high-water table. How will we prepare to handle?
6. How will achieve the MBE goals for the project?
7. How do we plan to develop and maintain Project Schedule with multiple engineers and disciplines?
8. What type of coordination / communication with the collection of various stakeholders? I.e. Samet (adjacent project - stadium DB), property owners, multiple engineers, various groups with the City.

Union County, NC, Yadkin River Water Supply Project - Raw Water Infrastructure (Design-Build), Monroe, NC – April 18, 2018

1. What are your thoughts on securing the GMP if we were to get hung up in litigation or delayed in getting our Water Use Permit?
    a. How are your relationships with Suppliers in this regard?
2. What issues do you anticipate with the route coming off Allenton Road in the City of Norwood?
3. Elaborate on where you would HDD and what material would be used? At what pressure?
4. Any specific concerns with the contract?
5. Where will Keith Burke (Project Director) be located during the project?
6. What's the most important thing we need to know about the design-build process as this is our first time with design-build delivery? What has that experience been for other Owners new to the D-B process?
7. Does your team (Garney, State, BRS) intend to bid on the 25% competitive bid portion of the project?
8. In the SOQ, you identified cost saving/value engineering items. Please elaborate.

City of Olathe, KS, Water Treatment Plant No. 2 Improvements (CMAR) – May 7, 2018

1. What is the biggest challenge to working on a Project with two engineers?
2. What have been the biggest challenges or obstacles with working with the City of Olathe in the past?
3. What are the challenges and things that need to be accomplished prior to start-up?
4. What are the one or two VE ideas Garney has been "burning" to pitch to the Owner/Engineers?

INTERVIEW QUESTIONS MASTER LIST

5. What are the lessons learned from the first improvements project you built for us 12 years ago, and how will you apply those lessons to the CMAR process?
6. How do you prove that your self-perform work has good value? Do you bid it against other contractors?
7. How do we get "Cedar Creek quality" on this project and not have some of the quality issues that became evident over time from the first improvements project? (The masonry de-laminating and spalling mortar at their admin building was a specific item brought up.)

City of Tampa, FL, Water Main Improvements (Progressive Design-Build) – September 19, 2018

1. Discuss the specifics of the public outreach program and plan for staffing resources.
2. Talk about how you packaged GMP 2, specifically with regards to scheduling around local events in that area.
3. How did you determine red and blue design teams, and which projects they will manage?
4. How does the field team handle public outreach when the public outreach team is not on-site?
5. If you fall behind on GMP 1, will that delay other GMPs?
6. Did you have any chance to coordinate with other projects in the area?
7. Do we have one public outreach meeting for each project [18 projects in 1 project] and discuss how you would handle initial outreach.
8. Have you worked on this four-packaged GMP approach before? If so, what would you do differently on our project?
9. Do you have familiarity with the SLBE/MWBE firms on your team?
10. What percent of work do you anticipate providing to SLBE/MWBE firms?

City of Tampa, FL, David L. Tippin Water Treatment Facility Chemical System Improvements (Design-Build) – August 9, 2018

1. Discuss how safety coordination will occur and how that is managed between the City, contractor, and subcontractors.
2. How are you proposing to maintain operations while conducting the work?
3. What do you see as the most significant challenge/risk of this project?
4. How critical is the salt to the generation system and the supply of salt to this project?
5. You mentioned that you were able to conduct a comparable conversion for another client within six weeks. Could you convert ours in six weeks as well?
6. Do you have familiarity with the SLBE/MWBE firms on your team?

Knoxville Utilities Board, TN, Services for MBW WTP Filters 11-16 (CMAR) – November 20, 2018

1. Do you have any concerns about meeting the schedule?
2. If KUB had Fiscal Year spending limits, would this impact your fee percentages?
3. Please comment on your team's experience on similar water treatment plant projects and value-added contributions.
4. Please comment on your team's CMAR experience and value-added contributions.
5. Please highlight your team's experience with CMAR on water treatment plant projects.
6. Please comment on the proposed team members specifically working together on projects.
7. Please comment on each expected team member's workload throughout the duration of the project.
8. If you planned to have subconsultants on your CMAR core team, please remark on that arrangement.

INTERVIEW QUESTIONS MASTER LIST

9. KUB is concerned about Safety and MOPO. Please comment on mitigation measures and practices you plan to put in place on this project.
10. What are some of the tools and techniques your team will use to proactively manage suppliers and subcontractors?
11. Provide examples of value-added contributions your team will bring to this specific project for KUB.

Unified Government of Wyandotte County / Kansas City, KS - Wolcott WWTP Expansion (CMAR) - December 6, 2018

1. Does Garney self-perform the electrical work?
2. All the team members have CMAR experience, but can you show us this team's experience of all working together on a CMAR?
3. What is the biggest risk on the project?
4. Do you have a source for the imported fill material?
5. Do you see any advantages to accelerating the schedule?
6. How do we develop minority business participation?
7. How would we handle the GrAS system being sole sourced and how could we protect the owner from being taken advantage of on pricing?
8. How do we get pricing for items of work outside our self-perform scope?
9. What is the procedure for handling bid packages for self-perform work?
10. How comfortable is Garney with the current schedule?
11. How would we handle shared savings?
12. What has happened to make the price of the project (GMP) go up on past projects?

Spartanburg Water / Cowpens RWTF (PDB) – January 31, 2019

1. Can this project be built within our budget ($6.5M)?
2. Funding aside, would you size the clarifiers the same size?
3. What challenges will you have on the site, especially with regard to access?
4. Elaborate on the public relations program with residents along Washington Road, especially in regard to material deliveries and access.
5. Do you self-perform electrical with it being a large portion of the project?
6. How will you Spartanburg Water get the best value for items to be self-performed? Will these items be competitively bid?
7. How do you manage contingency during construction?
8. Discuss in more detail the SCADA and controls system.
9. How do you handle shop drawings / tracking?
10. Share some lessons learned on our past project, especially the Lower North Tyger River RWTF.

City of Tampa, FL / David L. Tippin WTF High Service Pump Station and Misc Improvements (DB) – February 8, 2019

1. You mentioned your safety rating is 50% lower than the competition, how do you integrate and manage local vendors into your safety program?
2. How does budget & schedule play into Option 1 and Option 2 you presented?

INTERVIEW QUESTIONS MASTER LIST

3. Regarding Option 2: there is a large stormwater pond that is permitted with the SWFWMD. Would you relocate that pond with this option?
4. Regarding the two options of pumps you presented (vertical turbine and horizontal split-case) what is the advantage of choosing a vertical turbine?
5. We appreciate the inclusion of WMBE/SLBE that you presented including early outreach and your approach to inclusion of WMBE/SLBE. No comment and we'll hold you to those numbers (regarding 50% of firms on the team are WMBE/SLBE).
6. How is your workload looking?
7. On the photo presented on the slide for Electrical, is that electrical housed in the electrical building or a new building?

Central Colorado Water Conservancy District - Phase 1 Walker Recharge Southside Main Pipe - February 13, 2019

1. How will you handle conflict?
2. Who is my day to day Point-of-Contact, do I have limitations on when I can reach him?
3. Explain your organization chart in detail.
4. Does your team have any experience with fine sands? Explain the experience.
5. Explain this teams alternative delivery experience.
6. Which firm should lead the CM/GC process? (engineer, owner, or garney)
7. Explain your involvement during preconstruction.
8. Lessons learned on risk from past projects and mitigation tactics
9. Tell us about your document control system.
10. What type of pipe do you think is best for this project?
11. What other alternative VE ideas/approach have you already thought of for the project?
12. Rank the pipe materials from 1-5.
13. Tell us about the longevity of steel vs. the other types. What are the concerns and past experience with all types.
14. How long is the warranty period after construction is complete?
15. Do the coating companies have warranty's?
16. How will you protect the equipment as it's loaded off of the trucks?
17. Tell us about the steel price volatility, how do we know we will get the best price?
18. Why did we propose on the project?
19. Tell us about how you will select subcontractors? Do you already have specific subs in mind or will you receive competitive bids?
20. Tell us in detail how you will install the pipeline step by step.

Town of Cary, NC - Kildaire Farm Road Water Main - March 10, 2019

1. What will be the process for engaging with the NCDOT? What complications do you foresee?

2. What are the teams ideas for keeping access to properties open during construction?
    a. Ideas for minimizing disruption to water services?
3. What's the plan for keeping the public informed?
4. Walk through the GMP development process. What do your estimates for self-performed work look like? How do you factor in contingency?
5. Talk about the geotechnical profile that was presented.
6. Thoughts on DOT wanting the entire surface repaved?

INTERVIEW QUESTIONS MASTER LIST

Arizona JOC Questions:

1. Provide examples of projects where your team worked together and explain specific roles of each team member.
2. Provide an example of the toughest project your team has worked on to date and how you overcame the challenge.
3. Explain how you handle a fluctuating work load and how you prioritize projects.
4. Explain how you handle projects with multiple general contractors working within the same area.
5. Explain how your subcontractor selection process works to identify subcontractors that will maintain
6. Explain how your team handles scope changes and change orders on a project.
7. Explain how your team would respond if the City had an emergency project.
8. Explain how your project pricing is competitive with current market conditions.